



CERTIFICATE OF APPROVAL

This is to certify that the Quality Management System of:

***Arrow Manufacturing Company, Inc.
Bristol, Connecticut, USA***

*has been approved by Lloyd's Register Quality Assurance
to the following Quality Management System Standards:*

***ISO 9001:2000,
ANSI/ISO/ASQ Q9001-2000***

The Quality Management System is applicable to:

***Manufacturing of Flat, Coil, Compression, Extension
and Torsion Springs, Flat Metal and Wire Forming.***

*Approval
Certificate No: 109604*

Original Approval: January 21, 1998

Current Certificate: January 28, 2004

Certificate Expiry: January 31, 2007

H. Ford

Issued by LRQA, Inc. Houston



This document is subject to the provision on the reverse.

*This approval is carried out in accordance with the LRQA assessment and certification procedures and monitored by LRQA.
Further clarification regarding the scope of this certificate and the applicability of ISO 9001:2000 requirements may be obtained by consulting the organization.*

Macro Revision 10

LLOYD'S REGISTER QUALITY ASSURANCE